



**CORAL
TRIANGLE
CENTER**

Inspiring People Saving Oceans



**2025
REPORT**



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Inspiring People Saving Oceans

A center of excellence in tropical marine resource management:
Building local leadership for long-term conservation in the Coral Triangle

VISION

Healthy seas that enrich people and nature.

MISSION

To inspire and train generations to care for coastal and marine ecosystems.

VALUES

Excellence

In the quality of our teaching. In the performance and integrity of our staff. In our commitment to being a world-class center of tropical resources management.

Local Stewardship

Based in the heart of the Coral Triangle, we maintain strong roots in the field and close ties to stakeholders at all levels. We value traditional knowledge and practices, and promote local ownership of our projects.

Collaboration

We build partnerships among leaders in government, communities, NGOs, education, and the private sector because only by engaging all constituencies can solutions be effective.

Result

We provide trusted information, are transparent in our actions, and hold ourselves accountable for the quality of our programs, changing our strategies as necessary and measuring our impact over time.



CORAL TRIANGLE CENTER: 15 YEARS OF INSPIRING OCEAN STEWARDSHIP

Founded in 2010, Coral Triangle Center (CTC) is an Indonesian foundation with a regional reach and a global impact. We work hand in hand with local communities, governments, NGO partners, universities and the private sector to strengthen marine resource management across the Coral Triangle—safeguarding vibrant coral reef ecosystems, supporting sustainable livelihoods, and securing food for millions.

CTC supports on-the-ground conservation in Bali, Maluku, and Timor-Leste. We also facilitate dynamic learning networks that bring together women leaders, local government officials, and marine protected area (MPA) practitioners from Indonesia, Malaysia, the Philippines, Papua New Guinea, Solomon Islands, and Timor-Leste.

In Bali, our Center for Marine Conservation serves as a unique hub—an integrated learning space where training programs, community outreach, interactive exhibits, and artistic and cultural performances come together to inspire countless individuals to care for our oceans and the people who depend on them.

Over the past 15 years, we have remained steadfast in our mission to inspire care for the seas. From 2010 to 2024, we have helped protect more than 435,000 hectares of critical marine habitat and trained over 8,000 people to advance MPAs and sustainable fisheries management throughout the Coral Triangle. Our Center for Marine Conservation has welcomed more than 27,000 visitors, many of whom have been moved to take direct action for our oceans. In just the past three years, we've reached an average of 200,000 people annually through our social media platforms. Through our monthly children's education program, we've engaged over 2,000 school children in Indonesia, nurturing the next generation of ocean stewards.

As we celebrate this milestone, we look forward to the journey ahead. With your continued support, we can keep the momentum strong and inspire even more people to protect the ocean that connects us all.

FOUNDING MEMBERS

- Mr. George S. Tahija → Commissioner, ANJ-Group
 Mr. Made Subadia → Former Senior Adviser to the Minister of Environment and Forestry
 Prof. Dr. Hasyim Djalal (t) → Former Ambassador at Large for the Law of the Sea and Maritime Affairs

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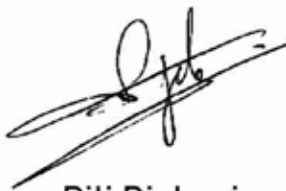
Achieving the 2030 ocean agenda requires more than ambition—it requires strategic alliances, sustained investment in capacity building, ocean literacy, and trust across borders. Collaboration, shared knowledge, and strong leadership at all levels remain essential to protecting marine ecosystems and supporting communities that depend on them.

In 2025, Coral Triangle Center (CTC) celebrated its 15th anniversary, honoring the champions who have supported our journey through the Ocean Legacy Award. This milestone reflected our collective achievements, including protecting more than 450,000 hectares of critical marine habitats across the Lesser Sundas and Banda Seascape; training more than 8,600 people in marine protected area management, sustainable fisheries, and alternative livelihoods; inspiring more than 32,000 visitors through our Center for Marine Conservation in Bali; engaging over 2,000 children through our Ocean Keeper Club; and supporting a more sustainable diving industry through the certification of 51 Green Fins operators.

Building on the Coral Triangle Initiative's Capacity Building Roadmap, CTC continues to strengthen regional knowledge exchange through a multilingual online repository of training resources, guidelines, and case studies for marine conservation practitioners. Our programs across the Lesser Sundas and Maluku are also expanding, with dedicated teams in Dili, Ambon, and Banda Neira working alongside communities to strengthen marine protected and conserved areas, traditional resource management, and sustainable blue livelihoods.

We remain committed to working with governments, partners, donors, and communities to advance sustainable ocean governance, marine spatial planning, and effective conservation financing.

As we mark this important milestone, we extend our heartfelt gratitude to everyone who has supported CTC over the past 15 years. Together, we continue to build a resilient future for the ocean and inspire greater action for marine conservation across the Coral Triangle.


Rili Djohani
Executive Director

Rili Djohani has over 30 years of experience in marine conservation and sustainable fisheries in the Asia-Pacific region. She co-founded the Coral Triangle Center (CTC) in 2010 and serves as its Executive Director. Rili has been instrumental in developing CTC's Center for Marine Conservation in Bali and played a key role in the establishment of the multi-national Coral Triangle Initiative on Coral Reefs, Fisheries and Food Security, where she currently co-chairs its Women Leaders Forum. She holds master's degrees from Leiden and Newcastle Universities. In 2022, she received the International Coral Reef Society's World Reef Award for her significant contributions to conservation in the Coral Triangle region.

MPAs, OECMs & SEASCAPES IN THE CORAL TRIANGLE

Validating Indonesia's National Guideline to Strengthen Provincial Conservation Management



A validation meeting for the National Guideline on Provincial Conservation Area Governance was held in Jakarta on 16 December 2025, bringing together national and provincial stakeholders to refine guidance for managing marine conservation areas. The discussion emphasized aligning the guideline with on-the-ground realities and strengthening responses to environmental and climate challenges.

The meeting was opened by Dr. Firdaus Agung (Ministry of Marine Affairs and Fisheries) and Ir. Supriatno (Ministry of Home Affairs), both underscoring the urgency of stronger conservation governance. Dr. Firdaus highlighted the need to manage conservation areas and Other Effective Area-based Conservation Measures (OECMs) as an integrated system supporting sustainability, resilience, and community welfare.

The guideline outlines key components, including institutional arrangements, human resource capacity, coordination mechanisms, planning and budgeting strategies, funding sources, and partnership approaches. Inputs from provincial governments aimed to ensure the guideline is practical, adaptive, and relevant across diverse contexts. Discussions reinforced that conservation should be treated as a long-term investment, linking ecological protection with ecosystem services and sustainable economic benefits. Key challenges identified include limited human resources, institutional capacity, and budget allocation.

Facilitated by MMAF, MoHA, and the Coral Triangle Center (CTC), the meeting also introduced konservasilaut.id, supporting Indonesia's 30x45 target. The finalized guideline is expected to strengthen governance and improve conservation effectiveness nationwide.



New Online Platform Brings Indonesia's Marine Conservation Strategy Closer to the Public



CTC, in collaboration with the Indonesian government and partner NGOs, launched a new online platform, konservasilaut.id, on October 31, 2025, to make Indonesia's marine conservation strategy more accessible, engaging, and inclusive.

The platform serves as a national communication hub, providing information on marine protected areas (MPAs), progress toward conserving 30% of Indonesia's oceans by 2045, potential Other Effective Area-Based Conservation Measures (OECMs), and future MPA plans. It also highlights Indonesia's rich marine biodiversity, coastal tourism, and traditional practices, encouraging public engagement while respecting local values.

Developed alongside WWF Indonesia, Pesisir Lestari, RARE, REKAM Nusantara, and Konservasi Indonesia, konservasilaut.id addresses gaps in conservation knowledge, particularly for smaller organizations and coastal communities. It provides educational resources including infographics, posters, downloadable tools, and concise updates for practitioners, journalists, and policymakers. Social media channels like Instagram, Facebook, and LinkedIn extend its reach to younger audiences using visual storytelling.

The platform also introduces the National MPA OECM Forum, an online space for stakeholders from government, academia, NGOs, media, and the private sector to collaborate, share insights, and strengthen conservation efforts. By integrating data sharing, local knowledge, and youth engagement, konservasilaut.id fosters a connected, informed, and collaborative marine conservation community across Indonesia, supporting sustainable blue economic development, food security, and poverty alleviation.

Online Course on MPA Management Effectiveness Launched

CTC, in collaboration with The Nature Conservancy's Reef Resilience Network, launched a mentored online course on MPA Management Effectiveness. This mentored course represented an important step in strengthening regional capacity for marine conservation.

Delivered in Bahasa Indonesia, the course ran from 10 November to 12 December 2024 and was designed for practitioners, managers, students, and ocean advocates to deepen their understanding of how effective MPAs are planned, managed, and evaluated. It featured five comprehensive units aligned with key stages in the MPA management cycle. Throughout the program, participants explored the factors influencing management effectiveness, learned the essential components of successful MPA operations, and discovered how to adapt assessments and best practices to local contexts. The content was carefully curated to provide both foundational knowledge and practical insights applicable to real-world marine conservation settings.

Participants gained access to interactive webinar sessions led by experienced mentors who guided them through each unit and addressed questions as they arose. They also took part in exclusive discussion forums that encouraged peer learning, exchange of ideas, and deeper reflection on the challenges and opportunities in MPA management. The course was delivered with support from the SOMACORE Program, with funding from the German Government.



Strengthening Community Outreach Capacity of MPA Managers from North Sulawesi and North Maluku

CTC, in partnership with the Wildlife Conservation Society (WCS), delivered a Training on Community Outreach for Marine and Coastal Resources from November 17-20, 2025, in Manado. The training responds to identified gaps in MPA management in Indonesia, including limited human resources and technical capacity.

The program combined three days of interactive classroom sessions—featuring lectures, group work, role-playing, and case studies—with a field practicum in Budo Village, part of the North Minahasa Marine Protected Area (MPA). Twenty-four marine protected area (MPA) managers from North Sulawesi and North Maluku completed the four-day activity and strengthened their skills in engaging coastal communities in marine conservation. During the field exercise, participants conducted a simulated outreach event with community members, helping translate theory into practice and build confidence in applying outreach strategies. They also developed skills in public speaking, stakeholder identification, empathy mapping, meeting facilitation, and community work planning, along with reporting for documentation and knowledge sharing.

By strengthening frontline practitioners, it supports Indonesia's goal of achieving 30% marine conservation by 2045. Participants are now better equipped to engage communities effectively and improve conservation outcomes, while preparing for professional certification.



Marine Protected Area Design Training for University Students

CTC successfully delivered a training on Marine Protected Area (MPA) Design in collaboration with the Polytechnic of Fisheries (POLITEKNIK AUP) in Jakarta from November 3-7, 2025. The training aimed to strengthen students' logical thinking in planning and designing marine conservation areas based on clear goals and objectives. A total of 38 students and one lecturer participated, gaining essential knowledge on conservation planning approaches.

The program combined theoretical sessions with hands-on practice to build both knowledge and technical skills. Participants learned how to collect spatial data in the field, develop MPA zoning systems using participatory approaches, and apply the Systematic Conservation Planning Tool (SCPT)-Marxan. They also practiced processing spatial data and producing map layouts using QGIS, enabling them to translate technical analysis into practical conservation outputs.

By the end of the training, the students were able to design a sample MPA core zone for Seberang Island. Using QGIS and Marxan, they produced spatial analysis outputs and zoning maps, demonstrating a stronger understanding of systematic conservation planning and MPA design. Through collaboration with academic institution, CTC continues to strengthen future conservation practitioners and support effective, science-based marine management.



Annual Reef Health Monitoring in Nusa Penida Marine Protected Area Informs Ongoing Conservation Efforts



From November 20-26, 2025, CTC alongside partners and volunteers, conducted the annual Reef Health Monitoring (RHM) across the Nusa Penida Marine Protected Area (MPA). In collaboration with UPTD KKP Bali, Legend Diving, Indo Ocean Project, Project Laut, Terra Segara Indonesia, Freedive Nusa, Eco Hero, and Blue Corner Lembongan, the team collected biophysical data from 14 monitoring sites.

This year's survey included 19 surveyors, seven of whom were women. A one-day calibration workshop ensured alignment of survey objectives and methods. Monitoring focused on coral reef health and resilience, assessing benthic cover, coral bleaching, fish abundance, and biomass using Point Intercept Transect, Underwater Visual Census, reef resilience surveys, and Underwater Photo Transect methods. Preliminary results show mixed trends: coral cover increased at Tanjung Samuh, Batununggal, and Suwehan, but declined at Atuh Bay, Sakenan, and Manta Bay, with overall live hard coral down 2.1% from 2024 due to extreme weather. Fish populations remained abundant, dominated by surgeonfish, alongside sightings of 38 turtles, two reef manta rays, and large fish like Giant Trevally and Dogtooth Tuna.

Resilience scores ranged from 50 to 57, with moderate resistance and recovery overall. Coral diseases, including Black Band Disease, Acropora White Syndrome, and Killer Sponges, were noted. Data collected will inform future conservation and management strategies, reinforcing CTC's commitment to safeguarding Nusa Penida's marine ecosystems.

Marine Ecological Monitoring in the Banda Islands: Strong Resilience Amid Ongoing Pressures



CTC, in collaboration with the Marine and Fisheries Agency of Maluku Province and the Banda Sea MPA Management Unit, conducted marine ecological monitoring in the Banda Islands from October 25 to November 9, 2025, involving local communities and volunteers from Pattimura University, University of Banda Neira, IPB University, and Wageningen University.

Monitoring covered 25 sites across the Banda Sea MPA, Ay-Rhun Islands MPA, Hatta Island Locally Managed Marine Area (LMMA) and employed three methodologies: Point Intercept Transect, Underwater Visual Census, and Underwater Photo Transect to assess reef condition, fish populations, resilience, tourism capacity, and water quality.

Preliminary findings show generally healthy reefs, with live hard coral cover rising from 49.9% in 2019 to 54.7% in 2025. No mass bleaching occurred, though minor coral damage was noted. Fish populations appeared balanced, with sightings of key species, large schools, and dolphins. However, signs of overfishing persist, including limited large predators and fishing gear at dive sites.

On November 22, CTC conducted a Management Effectiveness Assessment for the Hatta Island LMMA at its Banda Neira office, involving 24 local community leaders and stakeholders. Using the EVIKA assessment tool to evaluate management performance, the evaluation recommended strengthening recognition of customary systems like Sasi, enhancing community-based governance, improving joint monitoring and enforcement, building local capacity, promoting sustainable ecotourism, and expanding outreach to resource users.

Kalesang Banda Project Socialization in Banda and Ambon

In October 2025, CTC held two socialization events in Banda Neira and Ambon to launch the Kalesang Banda Project, marking a milestone in community-based marine conservation in the Banda Sea, building on CTC's work since 2012.

Funded by the Blue Action Fund, the five-year project aims to connect existing marine protected areas and locally managed marine areas into a cohesive network, enhancing ecological connectivity, supporting fish stock recovery, and protecting biodiversity while empowering communities to co-manage resources. It will strengthen governance through institutional capacity-building, stronger enforcement, and participatory, data-driven management, while promoting sustainable livelihoods via ecotourism, fisheries value chains, and waste management. Fishers, women, and youth will be trained in monitoring, business development, and customary conservation practices.

The first event, held October 20 in Banda Neira, gathered 61 participants including government officials, traditional leaders, community and women's groups, youth, and NGOs. CTC Executive Director Rili Djohani and a Banda Administration Office representative opened it with a symbolic tifa ceremony. Project Manager Rynal May Fadli presented the project's goals, timeline, and stakeholder roles, and participants discussed priorities and collaboration opportunities, generating strong local ownership.

The second event, held October 24 in Ambon, drew 49 participants from government, academia, civil society, and the private sector. Recommendations included strengthening inter-agency coordination, improving monitoring, raising sustainable fishing awareness, and supporting women- and youth-led economic initiatives.

These events marked the official start of field activities, aiming to deliver lasting conservation impact and a scalable model for small island conservation.



Advancing Capacity Building in Marine Protected Area Management in Timor-Leste



From November 17-20, 2025, conservation practitioners from government agencies, NGOs, and community leaders from Atauro Island and Samba Sembilan Marine Protected Areas (MPAs) completed a four-day MPA management training in Dili. Organized by CTC in partnership with Timor-Leste's Ministry of Agriculture and Fisheries (MAF), the training brought together 20 participants to strengthen skills in coastal ecology, conservation area establishment, zoning, and monitoring and evaluation, addressing gaps identified in a 2024 Training Needs Assessment.



Participants engaged in practical exercises on MPA zone mapping, threat assessment, and monitoring plan development. The training combined theoretical sessions with experiential learning, including group discussions and hands-on simulations, delivered in Bahasa Indonesia with Tetun translation and materials to ensure accessibility.

Results showed notable improvements in participants' understanding of coastal ecosystem linkages and conservation area design. They produced tangible outputs, including zone maps, threat mitigation matrices, and monitoring plans, and reported high satisfaction with the relevance and clarity of materials. Discussions reflected growing confidence in analyzing local threats and proposing practical solutions, enriched by strong local knowledge.

CTC recommended follow-up capacity-building on advanced zoning, community-based monitoring, habitat identification, and enforcement, along with on-site technical support for the Atauro and Samba Sembilan MPAs. The training strengthens MAF's capacity to build sustainable, locally managed MPAs, advancing resilient marine conservation in Timor-Leste.



Promoting Marine Conservation Awareness and Community Engagement in Timor-Leste

During this quarter, CTC continued to strengthen community engagement and marine conservation awareness across Timor-Leste through its Diskusaun Konservasaun (DISKON) program.

On October 20, 2025, CTC held an interactive, youth-centered outreach at Centro Aprendizajen Formasaun Eskolar in Vila Atauro. The session engaged 44 students-17 boys and 27 girls-alongside teachers, combining discussions on the roles young people can play in protecting the ocean with creative activities, including drawing favorite marine species. Teachers appreciated the accessible and inspiring approach and expressed interest in future collaboration. On December 22, 2025, CTC conducted the final DISKON activity of the year at Samba Sembilan MPA. The session involved 26 participants including local village leaders emphasizing the importance of local leadership in establishing and managing MPAs, and the role of the Samba Sembilan MPA in supporting local livelihoods and ecosystem protection.

Throughout 2025, the CTC conducted 11 DISKON sessions and reached approximately 550 participants, including community leaders, youth groups, volunteers, and other stakeholders. The initiative combined dialogue, education, and creative activities to foster understanding, inclusivity, and local ownership of marine conservation efforts. By engaging stakeholders across all levels in its outreach program, CTC reinforced its commitment to building informed, empowered communities capable of sustaining Timor-Leste's rich marine biodiversity and ensuring long-term, locally led conservation.



REGIONAL CONSERVATION HUB ON COASTAL AND MARINE RESOURCE MANAGEMENT

CTC Hosts Regional Coral Reef Conservation Workshop

On October 6-9, 2025, CTC hosted the third Global Fund for Coral Reefs (GFCR) Regional Workshop for East Asian Seas and Pacific Islands, bringing together 56 participants from more than 10 countries, including representatives from GFCR partners, Coordinating Body of the Seas in East Asia (COBSEA) participating countries, and technical experts. The workshop, which was led by the United Nations Environment Programme, aimed to strengthen regional capacity in coral reef monitoring and evaluation, accelerate reef-positive finance solutions, and deepen collaboration for coral reef conservation.

CTC Executive Director Rili Djohani highlighted CTC's long-standing regional work since 2009 and efforts in 10 communities across Indonesia and Timor-Leste toward the global 30X30 conservation goal. With the region having lost 50% of its coral reefs in the past 30 years, the urgency for coordinated action was emphasized. CTC Senior Marine Conservation Advisor Marthen Welly presented a developing digital Data Repository to strengthen capacity for coral reef and MPA management in the Coral Triangle.

During the workshop, participants visited the Nusa Penida MPA, engaging with local practitioners and community enterprises like Sandu Care, which combines seaweed farming with reef-positive livelihoods. Hands-on experiences included canoeing through mangroves and snorkelling. The workshop concluded with strengthened partnerships, interactive exhibitions, and reinforced opportunities for regional collaboration, positioning CTC as a leader in coral reef conservation and capacity-building across the Coral Triangle.



CTC Hosts Consultation on Indonesian Coral Protection Funding Mechanism

On November 25-26, 2025, the Tropical Forest and Coral Reefs Conservation Act (TFCCA) Secretariat led by Konservasi Indonesia and Yayasan Konservasi Alan Nusantara organized a socialization activity on the TFCCA Grant Mechanism at CTC's Center for Marine Conservation. The event brought together 35 participants all across Bali including representatives from government, non-government organizations, community groups, and academia.

This activity aimed to enhance understanding of TFCCA funding opportunities and encourage broader participation by local institutions and community-based organizations. The TFCCA team presented an overview of the grant mechanism, key application requirements, and guidance on proposal preparation. An interactive Q&A allowed participants to clarify technical aspects and discuss organizational eligibility, consortium applications, financial reporting, and local government support for grant implementation.

CTC continues to serve as a platform for knowledge exchange and collaboration, helping local stakeholders access conservation funding and translate it into effective, on-the-ground actions that support the protection and sustainable management of Indonesia's marine ecosystems.



Climate REEFS Project National Dissemination

CTC organized a national-level Dissemination of the Climate REEFS Project at its Center for Marine Conservation in Bali On December 12, 2025, building on the provincial dissemination in Ambon earlier in the year. The event aimed to strengthen policy engagement and promote uptake of project findings at national and regional levels.

The Climate REEFS Project advances knowledge and action toward socially equitable climate adaptation for coral reef-dependent communities in Indonesia and the Philippines. It integrates social research on climate vulnerability and inclusive adaptation pathways, geospatial analysis to identify adaptive reefs using satellite data, and ecological and genomic research to examine resilience from genes to communities, while building capacity across these approaches.

In collaboration with Pattimura University, the event presented findings on coral reef resilience and socio-economic conditions under climate change, with case studies from the Lease Islands MPA and Ambon. Participants highlighted alignment with national priorities and recommended integrating findings into policy, convening a national follow-up, and informing zoning revisions. The dissemination brought together 22 participants from key institutions, including the Directorate of Ecosystem Conservation (IMMAFI), Ministry of National Development Planning, Ministry of Environment, Maluku Provincial Government agencies, Pattimura University, and CTC. This multi-stakeholder forum enabled constructive dialogue between policymakers, researchers, and practitioners and reinforced CTC's commitment to evidence-based, climate-resilient marine conservation planning.



CTC Hosts Field Learning Session for Bali's Fisheries Extension Officers

CTC welcomed 30 fisheries extension officers from across Bali for an immersive field learning session on marine conservation and sustainable waste management, part of a five-day Technical Training on Blue Economy-Based Marine Waste Management organized by the Marine and Fisheries Extension and Human Resources Development of Bali Province in November 10, 2025. The officers serve as vital links between coastal communities and marine conservation efforts throughout Bali.

The session began with a tour of CTC's Center for Marine Conservation, introducing participants to the Coral Triangle reef ecosystem and key conservation principles. Using interactive exhibits and a hands-on learning program, the tour highlighted the region's role as one of the world's most biodiverse marine areas and deepened participants' understanding of how plastic threatens marine and coastal ecosystems. The day concluded at CTC's permaculture garden, where participants learned practical approaches to household waste management, including how organic waste can be converted into valuable products-solutions directly applicable in coastal communities.

Through this multifaceted experience, participants strengthened their understanding of marine conservation principles, the impacts of plastic waste, and practical pollution-reduction approaches. The session equipped them with knowledge and tools to apply blue economy principles and drive meaningful change in Bali's coastal regions.

The field trip also reinforced collaboration between CTC and the Bali Provincial Marine and Fisheries Agency, reflecting growing public interest in CTC's learning facilities and sustainable practices.



CTC Hosts Academic Visit from Warmadewa University



CTC welcomed hosted 24 students from Warmadewa University's Aquatic Resources Management Study Program for an educational field visit to its Marine Conservation Center in Sanur, Bali on December 13, 2025. Accompanied by three lecturers, the visit aimed to deepen students' understanding of marine conservation in practice.

The program began with a guided tour of CTC's facilities, introducing students to its role as a hub for learning, collaboration, and action across the Coral Triangle. This was followed by a presentation and discussion led by Bali Portfolio Manager Wira Sanjaya, who shared CTC's experience supporting the establishment and management of marine protected areas (MPAs), with a focus on the Nusa Penida MPA. An engaging discussion followed, with students raising questions on MPA establishment, management challenges, community initiatives with seaweed farmers, and coral reef conditions-reflecting strong interest in marine conservation careers.

The visit served as an important bridge between CTC and the academic community. Beyond knowledge sharing, it opens opportunities for future collaboration, strengthens connections with universities, and raises awareness of CTC's programs among young conservation practitioners. Most importantly, it helps inspire the next generation to play an active role in protecting and sustaining marine ecosystems.

Exploring the Wonders of the Reef Through Film



CTC hosted a movie screening of "Puff: Wonders of the Reef" by Nick Robinson at the CTC Center for Marine Conservation in Sanur on November 27, 2025. The visually stunning film captivated over 60 participants, introducing them to coral reef ecosystems and providing insights into marine life, reef dynamics, and the importance of protecting ocean environments. The storytelling format made complex ecological concepts accessible and engaging for audiences of all ages.

The event began with an introduction to CTC's two educational escape rooms, which offered hands-on learning activities to immerse participants in marine conservation beyond the screening. Following the film, an interactive Kahoot quiz allowed participants to test their knowledge of reef ecology and conservation, creating a lively, engaging, and educational experience.

Two participants shared testimonials, emphasizing how the screening increased their awareness of marine conservation and inspired a deeper appreciation for ocean ecosystems. Overall, the event successfully combined creativity, education, and engagement, reinforcing the value of interactive approaches in fostering public interest and stewardship for marine environments.



HUMAN CAPACITY BEYOND MARINE PROTECTED & CONSERVED AREAS

Empowering Conservation Leaders in Makassar Through Community Outreach Training

From October 20-25, 2025, CTC in collaboration with the Indonesian Ministry of Marine Affairs and Fisheries and RARE Indonesia, conducted the first national Training and Competency Assessment on Conservation Outreach for Communities. This activity aimed to strengthen Indonesia's marine conservation capacity, supporting conservation area managers in conducting effective community outreach, advancing local engagement, and contributing to the national Blue Economy goal of protecting 30% of Indonesia's ocean by 2030.

The six-day program, which was held in Makassar, engaged 60 conservation area managers from 27 provinces, combining four days of training with two days of competency assessment. The program, based on Indonesia's National Work Competency Standards, consisted of practical training to improve participants' skills in communicating effectively, facilitating stakeholder meetings, supporting community group formation, implementing conservation campaigns, and designing outreach events in marine conservation areas. A key component was a

valuable field practice in Takalar Regency, where participants applied outreach strategies with 34 community members from the Tanakeke Conservation Area, building practical facilitation and communication experience.

The competency assessment followed the training and evaluated participants' project submissions, oral responses, and practical skills. Out of the 60 participants, 57 were deemed competent and were awarded certification from the National Professional Certification Board (BNSP). Beyond knowledge gains, participants also reported high satisfaction of the training program, highlighting clear materials, engaging facilitation, and stakeholders.



Green Fins Assessments for Dive Operators in Komodo National Park

CTC completed Green Fins assessments for six dive operations in Komodo from November 17-21, 2025. The assessments evaluated operators' environmental practices and their commitment to minimizing the impacts of diving activities on marine ecosystems. This year, one operator achieved Bronze status, while five operators earned Silver.

Green Fins rankings (Gold, Silver, Bronze) are part of a 15-point Code of Conduct assessment designed to minimize the environmental impact of marine tourism operators. The ranking indicates how well a dive or snorkel operator complies with these standards, with lower scores indicating a better environmental performance.

Green Fins is a global initiative by the United Nations Environment Programme and is coordinated internationally by The Reef-World Foundation. In Indonesia, CTC serves as the national coordinator for implementing the Green Fins program, supporting dive and snorkel operators in adopting environmental standards that protect coral reefs and marine life. Through this framework, operators in Komodo have demonstrated strong commitment and continuous improvements toward more sustainable dive tourism practices, with optimism that the region may welcome its first Gold Green Fins member in the coming year.

In addition to the assessments, CTC also introduced Green Fins to the local dive guide association in Labuan Bajo. This engagement marked an important step in strengthening community involvement for sustainable practices, encouraging more dive operators in Labuan Bajo to adopt and implement Green Fins principles.



From Coral Ecosystems to Sea Turtles: OKC's Max, Mindy, and Octa Keep Ocean Learning Alive

This quarter, CTC continued inspiring young ocean stewards through its Ocean Keeper Club (OKC) program, engaging over 200 elementary students in Sanur, Bali, with hands-on marine education and interactive learning.

OKC sessions this quarter focused on marine biodiversity, ocean plastic pollution, and sea turtles. Held on the last Saturday of each month, the sessions brought together 60 to 90 students from local public schools at CTC's Center for Marine Conservation. Guided by OKC mascots Max, Mindy, and Octa, participants explored marine ecosystems and sustainable fisheries through interactive activities and CTC's educational facilities. In December, OKC extended its impact with a school visit to Sekolah Dasar Negeri Sanur 8, where 181 students joined a session titled "Awes Ada Sampah Plastik!" Participants learned about the impacts of plastic on the ocean and practiced responsible waste sorting through engaging games.

Through the OKC program, CTC continues to build environmental awareness, promote marine biodiversity conservation, and empower students to take meaningful action as Ocean Keepers, nurturing the next generation of ocean advocates.



PARTNERSHIPS AND CROSS-CUTTING APPROACHES

CTC Takes Conservation Success Stories to the IUCN World Conservation Congress 2025

CTC participated in the International Union for Conservation of Nature (IUCN) World Conservation Congress, held in Abu Dhabi from 8–15 October 2025, which brought together around 10,000 participants from government, civil society, and Indigenous Peoples' organisations worldwide. As the largest global platform for shaping conservation and sustainable development priorities, the Congress provided a key opportunity for CTC to elevate perspectives from the Coral Triangle region.

Throughout the week, CTC's Executive Director Rili Djohani spoke in nine sessions, highlighting marine conservation strategies, effective marine protected areas, gender equality, and community empowerment. CTC shared lessons from Indonesia on MPA management effectiveness, emphasizing strong community participation and locally grounded approaches. CTC also presented early experiences in applying the IUCN Green List Standard within the Coral Triangle, demonstrating its relevance in a multi-country context.

CTC contributed to discussions on Indonesia's commitment to protect 30% of its oceans by 2045, the development of Other Effective Area-based Conservation Measures (OECMs), and the importance of inclusive governance rooted in traditional practices. It also emphasized equitable conservation, capacity strengthening for site managers, and collaboration across the six Coral Triangle countries. Beyond speaking engagements, CTC joined key events including the Members' Assembly, which adopted IUCN's 20-year Strategic Vision on biodiversity, climate, and equity. Overall, CTC's participation strengthened partnerships and reinforced its leadership in advancing inclusive, science-based marine conservation globally.



CTC Joins Coral Triangle Leaders to Shape the Future of Regional Marine Conservation



CTC joined government leaders and regional partners from Indonesia, Malaysia, the Philippines, Papua New Guinea, Solomon Islands, and Timor-Leste for the 20th Senior Officials' Meeting (SOM-20) of the Coral Triangle Initiative on Coral Reefs, Fisheries, and Food Security (CTI-CFF), held 8–11 December 2025 in Bali.

As an official development partner of the CTI-CFF, CTC reaffirmed its commitment to regional marine conservation and sustainable fisheries as senior officials from the six member countries reviewed progress and set priorities for 2026 and beyond, with discussions centered on marine protected areas (MPAs), ecosystem-based fisheries management, climate adaptation, threatened species, and marine conservation governance.

During the week-long event, CTC highlighted its contributions to the CTI-CFF Capacity Building Roadmap, including the MPA Managers Learning Exchange, the IUCN Green List Workshop, and the Women Leaders Forum Regional Exchange in Solomon Islands—efforts that strengthened regional collaboration, MPA management effectiveness, and women's leadership in ocean conservation. CTC also accepted its nomination as WLF Co-Chair for the next two years, extending its longstanding leadership role.

At the country level, CTC shared progress in Indonesia and Timor-Leste, including support for national policies, improved MPA management, and stronger coordination platforms. Looking ahead, CTC outlined priorities focusing on scaling capacity building, enhancing MPA effectiveness, and promoting inclusive, community-driven conservation. The meeting closed with endorsement of CTC's regional programs for the coming year, captured in the Chair's Summary, reaffirming shared commitment to coordinated, inclusive action.



CTC Renews Strategic Cooperation with Indonesia's Ministry of Marine Affairs and Fisheries' Directorate General of Marine Management

CTC renewed its Memorandum of Understanding (MoU) with the Directorate General of Marine Management, Ministry of Marine Affairs and Fisheries during on December 11, 2025 at the closing dinner of the CTI-CFF Senior Officials Meeting. This renewal strengthens collaboration between CTC and the Indonesian government to advance marine conservation and sustainable ocean management at the national level.

The renewed partnership covers strategic areas including supporting Indonesia's goal to protect 30% of its marine waters by 2045, management of marine protected areas (MPAs) and Other Effective Area-based Conservation Measures (OECM), conservation of threatened marine species, sustainable marine ecotourism, coastal and small island ecosystem restoration, coastal waste management, capacity building for marine management professionals, and dissemination of marine data.

CTC's practical role includes supporting the management effectiveness of MPAs and OECM assessments, fostering conservation area networks, strengthening institutional MPA frameworks, and conducting bio-physical and socio-economic monitoring. It will continue routine monitoring of rare and protected species, provide technical guidance to managers and fishers, support Green Fins certification, assist community groups in sustainable ecotourism, and carry out carrying capacity studies at marine tourism sites. Additionally, CTC will support waste data collection, deliver technical training, provide access to marine data platforms, and implement community outreach initiatives. This renewed partnership reaffirms CTC's commitment to collaborative marine conservation for lasting benefits to Indonesia's coastal ecosystems and communities.



CTC Renews Partnership with the Bali Province's Marine and Fisheries Agency

On December 16, 2025, CTC signed a new Cooperation Agreement (PKS) with Bali Provincial Marine and Fisheries Agency (DKPI). This agreement builds on the earlier MoU signed by Bali's Provincial Governor and reaffirms CTC's role in marine conservation management, sustainable tourism, and the protection of endangered, threatened, and protected species across Bali Province. The agreement was signed by CTC Executive Director Rili Djohani and Mr. Putu Sumardiana, head of DKP Bali.

During the hour-long discussion, DKP officials expressed their strong support for CTC's ongoing initiatives in Nusa Penida Marine Protected Area as well as other conservation activities in Bali. Both parties agreed on a follow-up plan for 2026, which will include joint campaign activities raising awareness on marine conservation.

This new agreement strengthens CTC's partnership with provincial government bodies and reflects growing local commitment to marine protection in Bali. It sets the stage for collaborative action in the coming year, reinforcing shared goals around sustainable tourism, biodiversity conservation, and community-driven environmental stewardship.



Into the Heart of the Banda Sea: A Story of Cetaceans, Corals, Culture, and Conservation

From October 17-24, 2025, CTC in partnership with Planet Deep, led an immersive conservation voyage through the Banda Islands for eight international guests. The expedition aimed to showcase the region's marine biodiversity, cultural heritage, and community-based conservation efforts, while strengthening global support for CTC's work.

Traveling aboard the Fenides Liveaboard, participants journeyed from Ambon through Saparua, Nusa Laut, Suanggi, Banda Neira, Hatta, Ay, and Rhun Islands. The experience was structured around the "four C's": Cetaceans, Coral, Culture, and Conservation.

Guests recorded 11 encounters with blue whales, alongside sightings of melon-headed whales and dolphins, guided by ethical whale-watching practices led by Planet Deep scientists. Diving activities highlighted the Banda Sea's healthy coral ecosystems, reinforcing discussions on marine protected areas (MPAs) and reef resilience. Cultural engagement was a key component as participants attended a traditional Sasi ceremony on Ay Island, demonstrating sustainable, community-led resource management. Interactions with local communities, including visits in Rhun, provided first hand insight into livelihoods and stewardship practices. In Banda Neira, guests explored historical sites linked to the spice trade, deepening understanding of the region's cultural context. Throughout the expedition, CTC Executive Director Rili Djohani shared insights on CTC's programs, including MPAs and community-based conservation initiatives. She shared the value of experiential learning in building awareness, trust, and long-term support. By connecting donors and partners directly with conservation sites and communities, CTC strengthens engagement and fosters sustained commitment to marine conservation in the Banda Sea.



ORGANIZATIONAL DEVELOPMENT

CTC Opens Field Office in Banda Neira

CTC has strengthened its presence in the Banda Islands with the opening of its field office in Banda Neira in October 2025. The office, which will serve as a hub for field operations, community engagement, and marine conservation programs symbolizes CTC's long-term commitment to working alongside local communities to protect marine ecosystems and preserve cultural traditions that support sustainable coastal management in the Banda Sea.

As part of its community engagement and to mark the opening of the new office, the CTC team participated in a Sasi Opening Ceremony on Ay Island, a customary ritual regulating resource use and marine protection. During the ceremony, CTC Executive Director Rili Djohani and Maluku Portfolio Manager Purwanto were inaugurated as Anak Adat, or honorary members of the customary community. The ceremony featured traditional Sawat Dance performances and was attended by community leaders, officials, and visitors.



CTC Annual Work Planning: Aligning Our Vision for Healthy Oceans

From December 1-5 2025, the CTC team convened in Sanur, Bali, for its annual Work Plan Meeting, a key opportunity to reflect on 2025 and plan strategically for the year ahead. The gathering brought together colleagues from Bali, Maluku, Jakarta, and Timor-Leste, creating a space to share diverse perspectives, reconnect as a team, and strengthen commitment to healthy oceans that benefit both people and nature.

The week began program updates, highlighting major achievements, lessons learned, and progress toward the 2026-2030 Strategic Plan. Teams presented their 2025 milestones, celebrating successes in partnerships, marine management, capacity building, and community engagement while reflecting on challenges and opportunities for innovation and collaboration. A staff retreat followed the meeting, with team several tea, building sessions. A key highlight of the activity was honoring long-serving team members with over 15 years of dedication: Marthen Welly, Senior Marine Conservation Adviser; Wira Sanjaya, Bali Portfolio Manager; and Denny Boy Mochran, Training Specialist. Their leadership and passion have been instrumental in shaping CTC's growth and impact.

As the meeting concluded, participants left with renewed energy, stronger alignment, and a shared vision for the future. The team is now prepared to expand programs, deepen regional impact, and continue safeguarding the seas that sustain communities and ecosystems across the Coral Triangle.



New Team Members

During this quarter, CTC welcomed the following new staff members:



Constância Dos Santos Silva - Timor-Leste Project Leader

Constância has over 20 years of experience in marine conservation, fisheries management, and spatial planning. He previously served as Chief of the Marine Spatial Planning Department at Timor-Leste's Ministry of Agriculture and Fisheries and is the country's National Focal Point for the Coral Triangle Initiative (CTI-CFFI). From 2017 to 2022, he worked with CTC supporting MPA development in Atauro and Liquiçá. He now leads CTC's projects in Timor-Leste, strengthening partnerships with government, NGOs, and communities to advance marine conservation in the country and the Lesser Sunda region.



Fidel De Castro Guterres - Timor-Leste Program Support Coordinator

Fidel is a marine conservation professional from Timor-Leste with expertise in fisheries management and marine protected areas, bridging indigenous knowledge with scientific approaches. He recently completed a Master's in Marine Conservation at the University of Auckland through the Manaaki New Zealand Scholarship, focusing on integrating MPAs and fisheries management to assess fishery stock biomass. Previously, Fidel served as Fisheries and Livelihood Coordinator at Blue Ventures Timor-Leste and as Technical Staff in Timor-Leste's Department of Conservation. His experience strengthens CTC's program implementation and conservation efforts in Timor-Leste.



Junus Matakena (Ongkie) - Maluku Government & Partnership Coordinator

Ongkie brings 29 years of senior development planning experience with Bappeda in Central Maluku Regency and Maluku Province. He has extensive expertise in cross-sector policy development across fisheries, tourism, agriculture, environment, energy, and disaster management, and has collaborated with partners such as UNIDO, CIFOR, USAID, and NZMates. He also contributed to Maluku's Greenhouse Gas Action Plan and Low Carbon Development Plan. At CTC, Ongkie strengthens marine conservation efforts in Maluku by aligning programs with regional priorities, supporting Banda Islands planning, and providing policy guidance on resource management, capacity building, sustainable financing, and governance.



Rani Ekawaty - CTI-CFF Capacity Building Repository Curator

Rani leads the development and enhancement of the regional knowledge repository. She works closely with regional partners and capacity-building providers to curate high-quality knowledge products, develop online learning modules, and ensure resources remain accessible and relevant across the Coral Triangle. Rani holds a BSc in Fisheries and an MSc in Natural Resources Management from The University of Queensland, and has advanced training in research on human behavior, gender, and governance in small-scale fisheries. With over 20 years of experience across government, NGOs, academia, and international programs, including TNC, Ocean Conservancy, Oxford University, and the Global Ghost Gear Initiative, she brings strong expertise in knowledge brokering, stakeholder engagement, facilitation, and science communication.



Heisa Khairunisa Yusup - Center for Marine Conservation Manager

Heisa leads the operations and business development of CTC's Center for Marine Conservation. She oversees product development, sales and marketing initiatives, and overall operational performance to ensure the Center meets its revenue targets while continuing to support Marine Conservation Programs. Heisa holds a Bachelor's degree in International Relations from Padjadjaran University and a Master of Business Administration from the Bandung Institute of Technology (ITB). Prior to joining CTC, Heisa worked at the British Embassy Jakarta, managing communications and major events for International Trade across multiple sectors. She worked closely with government and private-sector stakeholders and brings strong sales and marketing expertise that enhances her ability to develop compelling programs and build strategic business partnerships.



Anak Agung Ade Eka Putra Andriyawan - Finance & Project Administration Officer

Eka is a finance and project administration professional with experience in financial management, project coordination, and administrative support across multi-stakeholder programs. He previously worked with Yayasan Literasi Anak Indonesia (YLAII) as an accounting staff member, managing projects funded by USAID, Room to Read, Union Bank of Switzerland (UBS), and the William and Lily Foundation across Bali, West Sumba, and Southwest Sumba. At CTC, Agung supports financial reporting, budget monitoring, and administrative processes to help ensure the smooth implementation of project activities across Bali and Maluku.

During this quarter, CTC welcomed the following interns and volunteers:



Annelie Hendriks - Astrum College Velp (Netherlands)

Annelie joined CTC in July 2025 and supported the Lesser Sunda team for six months. She supported the conduct of a marine tourism carrying capacity survey in Nusa Penida MPA and in developing the coral restoration program five-year impact report. She is a Leisure and Hospitality student at Astrum College in Velp, Netherlands. Annelie's true passion lies with the ocean and marine life. She has always been committed to helping nature and animals, and hopes to contribute to an organization that has a positive impact on the environment and marine conservation. She is excited to learn more about CTC, how the organization drives change, and how she can contribute meaningfully during her time at CTC.



Daan Goossens - ZUYD University Maastricht (Netherlands)

Daan joined CTC in September 2025 and is supporting the Center for Marine Conservation's (CMC) business operation and development for a period of six months. He aims to contribute to strengthening CMC's business operations by applying theoretical knowledge and skills in an international business setting, supporting partnerships, and implementing marketing strategies to promote CTC's programs, products, and events across digital, social, and offline platforms. Daan is currently completing his bachelor's degree in Business Administration at ZUYD University in Maastricht, The Netherlands.



Jaling Sim

Jaling joined CTC in November 2026 and supported the communication team. She is a Kuala Lumpur-based communications specialist with experience across social enterprises, NGOs, and the corporate sector. With a background in content development, research, public relations, and marketing, she has contributed to projects ranging from public education materials to advocacy-focused communication campaigns. Jaling is passionate about environmental storytelling that bridges science, community knowledge, and public understanding.



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National Governments in the Asia Pacific Region

01. Coral Triangle Initiative for Coral Reefs, Fisheries and Food Security (CTI-CFF) Regional Secretariat and National Coordinating Committees
02. Ministry of Agriculture and Fisheries, Timor-Leste
03. Center for South China Studies of Ministry Foreign Affairs
04. Department of Marine Parks, Malaysia
05. Partnerships in Environmental Management for the Seas of East Asia (PEMSEA)

Ministry of Marine Affairs and Fisheries (MMAF) of the Government of Indonesia

01. MMAF Human Resources & Community Development Agency (BPSDM-KP)
02. MMAF DG KP3K, Directorate KKJI
03. MMAF Directorate Marine Biodiversity Conservation Area (KKHL)*
04. MMAF Fisheries Training Center in Banyuwangi
05. MMAF Fisheries Training Center in Tegal
06. MMAF Fisheries Training Center in Ambon
07. MMAF BPSPL Denpasar
08. MMAF Balai Kawasan Konservasi Perairan Nasional (BKKN) Kupang
09. MMAF Pengawas Sumberdaya Kelautan Pos Banda

Provincial Governments and Agencies

01. Bali Provincial Government (Dinas Kelautan dan Perikanan)
02. NTT Provincial Government (Dewan Kawasan Konservasi Perairan Nasional - DKKPN)
03. Maluku Provincial Government (Bappeda and Dinas Kelautan dan Perikanan)
04. Klungkung District Government (Bupati, Bappeda, Dinas Peternakan- Perikanan dan Kelautan, Dinas Pariwisata)
05. Klungkung Regency Government (Pemerintah Klungkung)
06. Central Maluku District Government (District Planning and Marine-Fisheries Office)
07. Seram Timur District Government (Dinas Kelautan dan Perikanan)
08. Certification Institute for Marine Core Competencies - LSPK (Lembaga Sertifikasi Profesi Kelautan)
09. Pusat Pelatihan Mandiri Kelautan dan Perikanan (P2MKP)
10. Balai Teknologi Industri Kreatif Keramik (BBPT-BTIKK)
11. Balai Pengelolaan Hutan Mangrove Wilayah I

Non Government Organizations

- | | |
|---|---|
| 01. International Coral Reef Initiative (ICRI) | 15. Yayasan Masyarakat dan Perikanan Indonesia (MOPI) |
| 02. Global Sustainable Tourism Council (GSTC) | 16. Mission Blue |
| 03. International Union for Conservation of Nature (IUCN) | 17. Plastic Pollution Coalition |
| 04. The Nature Conservancy (TNC) | 18. Reef World Foundation |
| 05. World Wildlife Fund (WWF) | 19. Environmental Defense Fund (EDF) |
| 06. Conservation International (CI) | 20. Starling Resources |
| 07. RARE Conservation | 21. Oceanic Society |
| 08. Conservation Strategic Fund (CSF) | 22. Lembaga Partisipasi Pembangunan Masyarakat (LPPM) |
| 09. Pusat Pendidikan Lingkungan Hidup (PPLH) Bali | 23. eL SiL Kie Raha |
| 10. Yayasan Bahtera Nusantara - Bali | 24. Yayasan Baileo |
| 11. Yayasan Nusa Wisata, Nusa Penida | 25. Role Foundation |
| 12. Friends of National Park Foundation - Nusa Penida | 26. Australian Volunteers International (AVI) |
| 13. Yayasan Warisan Budaya Banda Naira - Kepulauan Banda | 27. Studio Gelombang |
| 14. Aquatic Alliance Foundation | 28. Seattle Aquarium |
| | 29. Mars Sustainable Solutions |

Academic Institutions

01. Australian Tropical Marine Alliance (ATMA)
02. Murdoch University - Australia
03. Georgia University - USA
04. Wageningen University - Netherlands
05. Western University of Australia
06. Victoria Shanghai Academy - Hongkong
07. Indonesian Institute for Science - LIPI
08. Institut Pertanian Bogor - IPB
09. Brawijaya University - UNIBRAW

Private/Corporates/Agencies

01. World Ocean Council
02. Young Presidents Organization
03. National Geographic Society
04. Asian Geographic Magazines Pte Ltd
05. The Body Shop Indonesia
06. Jenggala
07. Grand Luley Resort
08. Kummara
09. GummyBox
10. OceanBellz
11. PADI
12. Hotels in Bali (Hard Rock Hotel Bali, Fairmont, Mercure, Sudamala, Prama, Sanur Paradise, Tandjung Sari)
13. Dive Operators Community Komodo (DOCK)
14. GAHAWISRI Bali
15. GAHAWISRI Maluku
16. Smiling Tours
17. Buffalo Tours
18. Tierra Mar
19. Sustainable Solutions
20. Studio JvG

Community Based Organizations (CBOs)

Bali & Nusa Penida

01. Satya Posana Nusa
02. Celagi Buana Putra
03. Majelis Alit
04. Forum Krama Muda
05. Mangrove Tour Jungut Batu
06. Forum Petani Rumput Laut
07. Forum Nelayan
08. Karang Taruna Sanur Kajah
09. Yayasan Pembangunan Sanur
10. Kelompok Nuansa Pulau

Donors

01. SymAsia Foundation
02. Rainbow Foundation
03. David and Lucile Packard
04. Margaret A. Cargill Philanthropies
05. Walton Family Foundation
06. Critical Ecosystems Partnership Fund (CEPF)
07. Waterloo Foundation
08. National Geographic

10. Udayana University - UNUD
11. Hasanudin University - UNHAS
12. Diponegoro University - UNDIP
13. Pattimura University - UNPATTI
14. University Warmadewa in Bali
15. Sekolah Tinggi Perikanan - STP
16. Universitas Pendidikan Ganesha Singaraja - UNDIKSA
17. University of Khairun
18. Sekolah Tinggi Perikanan Hatta Syahrir
19. University of Darussalam

Bali and Nusa Penida

01. Lembongan Marine Association
02. Nusa Lembongan World Diving
03. Lembongan Dive Center
04. Lembongan Dive Operator Association
05. Blue Corner Dive Center
06. Big Fish Dive Center
07. Two Fish Dive Center
08. Bali Hai Cruise
09. Crystal Dive Center
10. All4diving
11. Ena Dive Center Marine Adventures
12. LivingSeas
13. Bali Diving Academy
14. Ceningan Divers Resort
15. Reef Seen Resort

Maluku and North Maluku

01. Blue Motion Dive Center
02. Mahu Lodge
03. Pari Dive

Banda

01. Kelompok Konservasi Masyarakat Pulau Ay
02. Kelompok Konservasi Masyarakat Pulau Rhun
03. Kelompok Konservasi Masyarakat Pulau Hatta
04. Kelompok Kreatif Anak Banda (KKAB)

Lease, Sula and Buano Islands

01. Moluccas Coastal Care (MCC)
02. Happy Green Islands (HGI)
03. Klasis Gereja Protestan Maluku
04. DPD Komite Nasional Pemuda Indonesia (KNPI)

09. Hard Rock Hotel Bali
10. USAID Sustainable Ecosystems Advanced (SEA) Project
11. USDOl (United States Department of Interior)
12. Australian Government (Department of Environment & Energy)
13. AusAid (Australian Consulate-General Bali)
14. UN Environment Programme
15. Arafura and Timor Seas Ecosystem Approach (ATSEA)
16. Bloomberg Philanthropies





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