



**CORAL  
TRIANGLE  
CENTER**

Inspiring People Saving Oceans



**2025**  
REPORT



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Inspiring People Saving Oceans

**A center of excellence in tropical marine resource management:**  
Building local leadership for long-term conservation in the Coral Triangle

## VISION

Healthy seas that enrich people and nature.

## MISSION

To inspire and train generations to care for coastal and marine ecosystems.

## VALUES

### Excellence

In the quality of our teaching. In the performance and integrity of our staff. In our commitment to being a world-class center of tropical resources management.

### Local Stewardship

Based in the heart of the Coral Triangle, we maintain strong roots in the field and close ties to stakeholders at all levels. We value traditional knowledge and practices, and promote local ownership of our projects.

### Collaboration

We build partnerships among leaders in government, communities, NGOs, education, and the private sector because only by engaging all constituencies can solutions be effective.

### Result

We provide trusted information, are transparent in our actions, and hold ourselves accountable for the quality of our programs, changing our strategies as necessary and measuring our impact over time.



# CORAL TRIANGLE CENTER: 15 YEARS OF INSPIRING OCEAN STEWARDSHIP

Founded in 2010, Coral Triangle Center (CTC) is an Indonesian foundation with a regional reach and a global impact. We work hand in hand with local communities, governments, NGO partners, universities and the private sector to strengthen marine resource management across the Coral Triangle—safeguarding vibrant coral reef ecosystems, supporting sustainable livelihoods, and securing food for millions.

CTC supports on-the-ground conservation in Bali, Maluku, and Timor-Leste. We also facilitate dynamic learning networks that bring together women leaders, local government officials, and marine protected area (MPA) practitioners from Indonesia, Malaysia, the Philippines, Papua New Guinea, Solomon Islands, and Timor-Leste.

In Bali, our Center for Marine Conservation serves as a unique hub—an integrated learning space where training programs, community outreach, interactive exhibits, and artistic and cultural performances come together to inspire countless individuals to care for our oceans and the people who depend on them.

Over the past 15 years, we have remained steadfast in our mission to inspire care for the seas. From 2010 to 2024, we have helped protect more than 435,000 hectares of critical marine habitat and trained over 8,000 people to advance MPAs and sustainable fisheries management throughout the Coral Triangle. Our Center for Marine Conservation has welcomed more than 27,000 visitors, many of whom have been moved to take direct action for our oceans. In just the past three years, we've reached an average of 200,000 people annually through our social media platforms. Through our monthly children's education program, we've engaged over 2,000 school children in Indonesia, nurturing the next generation of ocean stewards.

As we celebrate this milestone, we look forward to the journey ahead. With your continued support, we can keep the momentum strong and inspire even more people to protect the ocean that connects us all.

## FOUNDING MEMBERS

- Mr. George S. Tahija → Commissioner, ANJ-Group  
 Mr. Made Subadia → Former Senior Adviser to the Minister of Environment and Forestry  
 Prof. Dr. Hasyim Djalal (t) → Former Ambassador at Large for the Law of the Sea and Maritime Affairs

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As CTC advances into the implementation phase of its fourth five-year strategic plan, we remain focused on strengthening agility while accelerating impact with partners across the region. In a world of increasing complexity, collaboration, innovation, and locally-led solutions continue to be essential for meaningful and lasting ocean conservation outcomes.

This quarter, international platforms once again provided important opportunities to strengthen partnerships and elevate CTC's visibility. The 10th Our Ocean Conference in Busan, South Korea convened global leaders committed to advancing tangible progress for ocean health. At this high-level forum, CTC presented three major commitments reaffirming our leadership in marine resilience across the Coral Triangle in collaboration with our donors and partners.

Our first commitment, under the Solutions for Marine and Coastal Resilience in the Coral Triangle (SOMACORE) programme, focuses on strengthening capacity across key seascapes. Implemented with regional partners, this initiative supports the CT-CFF Regional Capacity Building Roadmap that empowers coastal communities, government agencies, and women's groups to improve marine management and governance.

Our second commitment supports Timor-Leste in expanding and strengthening its marine protected area (MPA) network, currently covering around 3% of its waters. Through policy support, management effectiveness tools, and capacity building, CTC works with government partners to help achieve national biodiversity targets while improving livelihoods for thousands of coastal communities.

Our third commitment focuses on Indonesia's Banda Sea, where we are advancing improved MPA and locally managed marine area design. Key actions include strengthening community monitoring of endangered species, promoting blue economy opportunities, empowering women and marginalized groups, reinforcing marine tenure systems, and developing sustainable financing mechanisms.

CTC's participation at the 3rd United Nations Ocean Conference in Nice, France further highlighted the critical role of marine protected areas in climate resilience, drawing on lessons from the Ay-Rhun MPA in Maluku and the importance of co-management approaches that integrate traditional knowledge.

As we approach our 15th anniversary celebration, we do so with gratitude for our partners, supporters, board, staff, and key stakeholders. From its beginnings in 2010, CTC has grown into a regional organization driving ocean stewardship, and we remain committed to scaling impact in the years ahead.

**Rili Djohani**

*Executive Director*

*Rili Djohani has over 30 years of experience in marine conservation and sustainable fisheries in the Asia-Pacific region. She co-founded the Coral Triangle Center (CTC) in 2010 and serves as its Executive Director. Rili has been instrumental in developing CTC's Center for Marine Conservation in Bali and played a key role in the establishment of the multi-national Coral Triangle Initiative on Coral Reefs, Fisheries and Food Security, where she currently co-chairs its Women Leaders Forum. She holds master's degrees from Leiden and Newcastle Universities. In 2022, she received the International Coral Reef Society's World Reef Award for her significant contributions to conservation in the Coral Triangle region.*

# MPAs, OECMs & SEASCAPES IN THE CORAL TRIANGLE

## CTC Commits Bold Action for Ocean Protection at the 10th Our Ocean Conference in Busan

CTC participated in the 10th Our Ocean Conference in Busan, Republic of Korea, from April 28–30, 2025, joining global leaders and experts under the theme “Our Ocean, Our Action.” During the conference, CTC Executive Director Rili Djohani announced three major commitments to strengthen marine resilience and conservation across the Coral Triangle.

The first commitment, through the Solutions for Marine and Coastal Resilience in the Coral Triangle (SOMACORE) programme, focused on addressing capacity gaps in key seascapes by implementing a Regional Capacity Building Roadmap. Developed with GIZ and partners, the initiative supports government agencies, coastal communities, and women’s groups to improve marine governance, MPA management, and transboundary conservation. The second commitment supported Timor-Leste’s efforts to expand and effectively manage Marine Protected Areas (MPAs), which currently cover about 3% of national waters. CTC is assisting through policy development, capacity building, and management effectiveness assessments to support biodiversity conservation and coastal livelihoods. The third commitment focused on Indonesia’s Banda Sea, strengthening MPA and locally managed marine area sustainability while promoting blue jobs, women’s empowerment, sustainable financing mechanisms, and endangered species monitoring.

CTC also advanced inclusive governance in Indonesia’s Blue Swimming Crab fishery and participated in side events on blue economy development, digital oceans, and Coral Triangle cooperation. These commitments reaffirm CTC’s dedication to effective marine management, capacity building, and sustainable ocean solutions.



## Community-Led Solutions Underscore Need for Climate-Resilient Marine Protected Areas at UNOC



CTC participated in a side event at the 3rd United Nations Ocean Conference (UNOC) held in June 2025 in Nice, France. The event, titled “Establishing Marine Protected Areas (MPAs) in a Changing Climate,” highlighted the crucial role of MPAs in climate resilience, coinciding with the launch of the new IUCN World Commission on Protected Areas (WCPA) report on climate-adaptive MPA practices.

CTC Executive Director Rili Djohani shared insights from the Ay-Rhun MPA in Banda, Maluku—an emerging community-led MPA in Indonesia. She emphasized that co-management approaches integrating traditional knowledge and empowering local communities are vital for sustainable marine resource management amid climate challenges such as coral bleaching, species shifts, and sea level rise. She spoke alongside representatives from the IUCN WCPA Protected Areas and Climate Change Specialist Group; Joint Nature Conservation Committee UK; French Biodiversity Agency (OFB) and the West Indian Ocean Marine Science Association.

The event introduced an IUCN report outlining four guiding principles for climate-adaptive MPA planning: understanding change, strengthening adaptation and resilience, ensuring equity and inclusivity, and generating holistic co-benefits. Supported by global case studies, including one from Indonesia, these principles guide governments, conservation agencies, and communities to design and implement MPAs suited to a changing ocean. The activity fostered partnerships with governments, private sectors, and regional organizations, working together to ensure MPAs are ecologically effective, climate-resilient, and people-centered.

## Advancing the 2045 Goal of 30% Marine Protected Areas, Indonesia Introduces National Committee and MPA-OECM Forum



Indonesia’s Ministry of Marine Affairs and Fisheries (MMAF), together with non-government organizations that are part of the Indonesian MPA and OECM Consortium, launched the National Committee for Collaborative Management of Marine Protected Areas and the National MPA-OECM Forum on May 14, 2025 in Bogor as part of the first ever Indonesia MPA-OECM Symposium.

The platform supports Indonesia’s ambitious goal of protecting 30% of its marine territory by 2045. To achieve this target, MMAF and partners are developing a long-term Vision 2045 document that guides marine biodiversity conservation, sustainable fisheries management, and climate resilience efforts.

As a co-facilitator of the National Committee, CTC plays a key role in strengthening collaboration among government agencies, civil society organizations, academia, and conservation practitioners. CTC Executive Director Rili Djohani highlighted the importance of inclusive governance and collective action to improve marine protection outcomes and benefits for coastal communities.

The National Committee will coordinate stakeholders, align work plans with the 2045 vision, strengthen partnerships, and support monitoring and evaluation. Meanwhile, the National MPA-OECM Forum provides a platform for local communities and practitioners to share experiences, contribute perspectives, and participate in decision-making.

Together with the Indonesia MPA-OECM Symposium, these initiatives strengthen knowledge exchange, capacity building, and strategic collaboration to advance marine conservation, blue carbon protection, and sustainable livelihoods across Indonesia’s coastal and marine regions.

## CTC Highlights Local Conservation Stories on the Global Stage of ICCB 2025

Brisbane, Australia, from June 16–18, 2025. The event brought together conservation professionals from around the world to share solutions for protecting biodiversity and advancing sustainable conservation practices.

CTC showcased marine conservation initiatives from Indonesia and Timor-Leste, highlighting the importance of local knowledge, community participation, and collaborative management.

Dr. Hesti Widodo presented how customary marine practices in Haruku, Maluku contribute to global conservation goals through locally driven area-based protection. Purwanto shared lessons from efforts to protect dugongs in the Lease Islands through community outreach, habitat conservation, and policy engagement.

Marthen Welly presented CTC’s work in Timor-Leste, focusing on the “One Island One Management” approach that contributed to establishing the country’s first Marine Protected Area on Atauro Island. Meanwhile, Eureka Amadea highlighted CTC’s coral reef restoration demonstration site and its value as a scalable learning model for reef recovery.

A central theme of the conference was cross-disciplinary learning, with participants emphasizing how conservation approaches can be adapted across terrestrial and marine environments. Through its presentations, CTC demonstrated how grassroots conservation efforts can generate meaningful impacts while contributing valuable lessons to the global conservation community. The congress reinforced the importance of collaboration, knowledge sharing, and community leadership in building a sustainable future.



## Strengthening Marine Conservation through *Tara Bandu* and Youth Engagement in Atauro Island MPA, Timor-Leste



CTC and its partners supported the official launch of *Tara Bandu* in Makili Village, Atauro Island, Timor-Leste, strengthening community-led marine conservation within the Atauro Island MPA. Preparations included community consultations, event coordination, installation of boundary markers, and awareness-raising activities to encourage local ownership.

*Tara Bandu* is a traditional Timorese customary law system that promotes sustainable natural resource management through community agreements and locally enforced regulations. Working alongside the Ministry of Agriculture, Livestock, Fisheries and Forestry, the Atauro Island Authority, Roman Luan Foundation, and the Atauro MPA Management Unit, CTC helped socialize MPA zoning regulations and prepare for the customary declaration.

The official ceremony took place on June 3, 2025, and was attended by government representatives, customary and religious leaders, security forces, and community members. Activities included the signing of *Tara Bandu* regulations, symbolic buoy handovers, and traditional rituals that formalized the community's commitment to sustainable resource management.

Prior to the event, CTC conducted a two-day youth outreach program involving 157 students from local schools. Supported by youth group Lenuk Tasi, the activities used discussions, games, and educational materials to teach marine biodiversity conservation and the importance of *Tara Bandu*.

The initiative demonstrates how combining indigenous knowledge with environmental education can strengthen stewardship, community engagement, and the long-term sustainability of Atauro Island's marine resources.



## CTC's Coral Restoration Program: Growing Reefs, Growing Futures

In May 2025, CTC and partners expanded coral reef restoration efforts within the Nusa Penida Marine Protected Area through a four-day restoration campaign in Toya Pakeh and Ped. The initiative installed 200 Reef Stars and planted more than 3,000 coral fragments, building upon the Coral Reef Restoration Demonstration and Learning Site established in 2024.

Guided by the theme "Terumbu Karang Lestari, Generasi Mendatang Berseri" (Sustainable Reefs, A Brighter Generation), the project aims to restore degraded reefs while inspiring future generations to support marine conservation. CTC's long-term goal is to restore 5,000 square meters of reef habitat using the Mars Assisted Reef Restoration System (MARRS).

The MARRS method uses hexagonal steel Reef Stars coated with marine epoxy to stabilize coral fragments and encourage natural reef recovery. To date, more than 1,000 Reef Stars and 15,000 coral fragments have been deployed, restoring approximately 600 square meters of reef.

Located within the globally significant Coral Triangle, Nusa Penida's reefs face pressures from climate change, coastal development, and unsustainable activities. Restoration efforts focus on fast-growing coral species to accelerate habitat recovery and biodiversity enhancement.

The initiative is implemented through collaboration among CTC, the Bali MPA Management Unit, Quicksilver Bali, Project Laut, dive operators, and local schools. Students participated directly in restoration activities, while ongoing maintenance and monitoring ensure long-term reef health and resilience.



## Strengthening Marine Resource Surveillance & Monitoring in the Lease Islands MPA



On April 28, 2025, CTC in collaboration with the Coastal and Marine Resources Management Unit successfully conducted a joint marine surveillance and Resource Use Monitoring (RUM) activity in the Lease Islands Marine Protected Area (MPA), Maluku Province.

The activity was attended by nine participants representing various institutions, including the Maluku Provincial Marine and Fisheries Agency, Saparua Police Sector, Community-Based Surveillance Group (Pokmaswas), and traditional guardians known as Kewang.

The joint patrol and monitoring aimed to assess marine resource use and ensure compliance with MPA regulations. As part of the monitoring efforts, the team also focused on recording the utilization of marine resources, particularly mobile activities such as fishing and tourism, as well as fixed uses like fish aggregating devices (rumpung), lift nets (bagan ikan), floating net cages (keramba jaring apung), and mooring buoys. Furthermore, the team worked on strengthening interactions between the conservation area management unit and marine resource users to foster better communication and compliance with conservation regulations.

This collaborative effort highlights the importance of multi-stakeholder involvement in the protection and sustainable use of marine resources. By working together, communities and authorities can ensure that the Lease Islands MPA continues to provide ecological and economic benefits for current and future generations.



## Building Competence for Conservation: Socio-Economic Monitoring Training and Certification in Maluku



To further support Indonesia's national goal of conserving 30% of marine areas by 2045, CTC conducted a week-long Socio-Economic Monitoring Training and Competency Assessment in Ambon, Maluku, from May 19-24, 2025. The training aimed to strengthen the technical capacity of MPA managers, fisheries extension officer, and NGOs to collect, analyze, and report socio-economic data critical for adaptive management.

The training featured intensive classroom sessions, group discussions, simulations, and hands-on practice with 17 participants. It included data collection methods, survey implementation, and report development. Simulations using mock respondents from youth groups helped participants practice interviews and data processing, boosting skills and confidence. The training also introduced the Environmental and Social Management System to address potential environmental and social risks.

Participants' knowledge improved significantly, with average test scores and over 90% reported gaining valuable new skills, especially from practical exercises. Following the training, a two-day competency assessment as part of the national certification scheme led by assessors from the Certification Agency for Professionals in Conservation and Marine Services (LSP-KJKI). All 15 participants passed the assessment showing the effectivity of CTC's training activity. The participants praised the supportive, open training environment that CTC provided. This initiative show our ongoing commitment to capacity building, helping integrate socio-economic monitoring into marine conservation efforts across Maluku and Indonesia.

## Capturing Community Voices Through Photography in Banda Islands

From June 11-14, 2025, CTC, in collaboration with Photovoices International (PVI) and local partners, conducted a four-day participatory photography training in the Ay-Rhun Islands MPA. The initiative aimed to empower local communities to document and communicate natural resource management issues through photography and storytelling.

Twenty-two participants joined the training that included classroom sessions and practical field exercises. Participants learned photography techniques, ethical documentation practices, visual storytelling, and the Photovoices methodology. The program encouraged critical dialogue, trust-building, and community reflection on local challenges and opportunities.

Participants, including 10 women, identified a range of priority issues affecting their communities, including waste management, fisheries, agriculture, health, tourism, education, and cultural preservation. Using photography and personal narratives, they will document these topics from their own perspectives, helping bring local experiences into broader discussions about sustainable development and resource management.

Despite challenges such as language barriers, participants remained highly engaged and enthusiastic. Strong support from local authorities and community leaders contributed to the success of the training.

The initiative will continue through November 2025, culminating in a public photo exhibition showcasing participants' work. The exhibition will provide a platform for communities to share their stories, perspectives, and solutions with policymakers, stakeholders, and the wider public, ensuring local voices play a stronger role in shaping conservation and development efforts in the Banda Islands.



## REGIONAL CONSERVATION HUB ON COASTAL AND MARINE RESOURCE MANAGEMENT

### Strengthening Regional Collaboration, Advancing Joint Action for Coral Triangle Marine Resilience



CTC participated in the Solutions for Marine and Coastal Resilience in the Coral Triangle (SOMACORE) Partner Meeting, held from April 21-27, 2025, in Kota Kinabalu and Tun Mustapha Park, Malaysia. Organized by Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), the event gathered consortium partners alongside government bodies such as the Coral Triangle Initiative on Coral Reefs, Fisheries, and Food Security (CTI-CFF) Regional Secretariat and Sabah Parks, both in-person and virtually. The partners finalized the project's workplan for 2025-2026, charting regional collaboration for the year ahead.

CTC actively contributed to discussions on enhancing coordination, streamlining communication and monitoring, and aligning activities with regional conservation priorities and shared updates on its MPA initiatives, capacity building, and community empowerment, and explored new synergies with partners. A site visit to Tun Mustapha Park, hosted by Sabah Parks and WWF Malaysia, provided insights into MPA management, GESI integration, and lessons from the IUCN Green List certification.

Funded by the German Federal Ministry for the Environment through the International Climate Initiative (IKI), SOMACORE supports the implementation of the CTI-CFF Regional Plan of Action 2.0, focusing on three priority seascapes: Sulu-Sulawesi, Lesser Sunda, and Bismarck Solomon. CTC's role includes building human capital through regional training nodes and an online capacity-building repository, ensuring GESI integration throughout. CTC looks forward to advancing these efforts alongside regional partners through 2026.

### Coral Triangle Countries Takes Major Step Toward Global MPA Standards



From June 30 to July 4, 2025, representatives from Indonesia, Malaysia, the Philippines, Timor-Leste, Papua New Guinea, and Solomon Islands gathered in Bali for a regional workshop focused on strengthening Marine Protected Area (MPA) effectiveness through the International Union for Conservation of Nature (IUCN) Green List framework. The event was co-organized by CTC, IUCN, the CTI-CFF Regional Secretariat, and GIZ through the SOMACORE programme. The workshop marked the launch of the assessment phase for 12 pilot MPAs seeking Green List recognition. The Green List is a global standard that recognizes protected areas demonstrating effective management, equitable governance, sound planning, and positive conservation outcomes.

More than 65 participants engaged in technical sessions, collaborative exercises, and a field visit to Nusa Penida MPA, one of Indonesia's Green List candidate sites. The visit provided firsthand insights into community stewardship, sustainable tourism management, and participatory governance approaches. Key outcomes included finalizing the 12 pilot sites, completing initial self-assessments, and developing a roadmap for the Coral Triangle Green List Programme. Participants also agreed to align the Coral Triangle MPA System criteria with international standards and establish a regional peer-learning network.

Supported through Germany's International Climate Initiative, the SOMACORE programme aims to strengthen ecosystem resilience and regional cooperation. The workshop represented an important milestone in improving both the quality and effectiveness of marine conservation efforts across the Coral Triangle region.



## CTC Hosts Special Dinner to Support ASEAN Symposium



On May 20, 2025, CTC hosted a special dinner reception at its Center for Marine Conservation in Bali in support of the 7th ASEAN-China-UNDP Symposium on Localising the Global Goals: A Strategy for SDGs Implementation. The event welcomed 76 participants from across Southeast Asia and beyond.

The symposium was organized by Indonesia's Ministry of Village and Development of Disadvantaged Regions, the ASEAN Secretariat, the China Mission to ASEAN, and the United Nations Development Programme (UNDP). Discussions focused on regional collaboration to advance the Sustainable Development Goals (SDGs), particularly through village development and food security initiatives.

During the reception, CTC highlighted SDG 14: Life Below Water, emphasizing the critical role healthy marine ecosystems play in supporting climate resilience, sustainable livelihoods, and the well-being of coastal communities. Presentations and discussions explored how marine conservation contributes to broader sustainable development goals across the region.

The event brought together government officials, development agencies, diplomatic representatives, and conservation leaders. Guests included representatives from the Ministry of Village and Development of Disadvantaged Regions, the China Mission to ASEAN, UNDP, and members of CTC's Board of Supervisors.

A highlight of the evening was a Wayang Samudera performance, showcasing the connection between culture and marine conservation. The gathering strengthened partnerships and reinforced CTC's growing role as a regional hub for marine conservation, knowledge exchange, and collaborative action in support of the 2030 Agenda for Sustainable Development.



## Celebrating World Oceans Day and Sea Turtle Day Across Communities in Timor-Leste

Throughout June 2025, CTC actively collaborated with local and national partners to celebrate World Oceans Day and Sea Turtle Day in Timor-Leste, emphasizing marine conservation and strengthening community engagement.

On June 3, CTC and local NGO Lenuk Tasi co-hosted a World Oceans Day event at the Liquica Samba Sembilan MPA. The celebration featured educational activities, including public dissemination on the importance of MPAs, a guided turtle tour, beach cleanup, and baby turtle release. The event gathered 153 participants, including representatives from the National Maritime Authority, local council, teachers, students, youth groups, NGOs, and community members. Unlike previous events in Dili, this community-based celebration brought marine conservation awareness directly to a coastal village, fostering local pride and ownership in marine protection.

On June 8, CTC participated in the Marine Tourism Fair in Dili, organized by the Ministry of Tourism as part of the national World Oceans Day festivities. The event convened stakeholders from government agencies, NGOs, and the tourism sector. CTC's booth provided a platform to share information on marine conservation programs and engage visitors in discussions on sustainable marine tourism.

The month-long celebrations concluded with Sea Turtle Day on June 16, organized by Lenuk Tasi a local youth-led conservation organization with CTC's support, at the Samba Sembilan MPA. The event welcomed participants from the Bazartete administration, General Directorate of Land and Maritime Boundaries, dive centers, NGOs, and local communities. CTC delivered a presentation on the MPA's significance, highlighting its ecological benefits, conservation goals, and management challenges.



# HUMAN CAPACITY BEYOND MARINE PROTECTED & CONSERVED AREAS

## Enhancing Indonesia's Sustainable Blue Swimming Crab Fisheries

On June 17-18, 2025, CTC facilitated a workshop to strengthen information management for the Central Java Blue Swimming Crab (BSC) Committee. Held at the Provincial Department of Marine Affairs and Fisheries, the workshop brought together 18 participants to improve the committee's repository system and support effective fisheries governance.

Participants reviewed existing records, learned repository management procedures, and practiced document entry and organization. A key challenge identified was the concentration of document management within the secretariat, which limited contributions from individual working groups. By the workshop's conclusion, the repository contained 63 activity records and 122 supporting documents, including reports, training materials, attendance records, and photographs.

Earlier, on April 14, 2025, CTC facilitated a learning visit for representatives from the Walton Family Foundation and Sustainable Fisheries Partnership to Gedongmulyo Village in Central Java. During the visit, women's BSC groups demonstrated their facilitation and training skills through interactive role-playing sessions focused on sustainable fisheries management.

These women-led groups are part of CTC's ongoing capacity-building efforts launched in 2022 with support from the Walton Family Foundation. The initiative has strengthened leadership, technical knowledge, and organizational skills among women involved in fisheries. By combining community empowerment with improved governance systems, CTC is helping create a more inclusive and sustainable approach to Blue Swimming Crab fisheries management. The model offers valuable lessons that can be replicated in other fisheries management areas throughout Indonesia.



## Celebrating Earth Day 2025 with the Ocean Keeper Club: Watching, Learning, Protecting Together



To commemorate Earth Day 2025, CTC's Ocean Keeper Club (OKC) organized a special film screening at the Center for Marine Conservation in Sanur on April 29. The event featured *Puff: Wonders of the Reef*, a documentary following the journey of a young pufferfish through the Great Barrier Reef while highlighting the importance of coral reef ecosystems.

The event attracted 62 participants, including 49 children aged 9-12 and 13 teachers and parents from partner schools and the wider community. The screening provided an engaging introduction to marine biodiversity and environmental stewardship, supporting Earth Day's theme of collective action to protect the planet.

Following the screening, OKC conducted a marine conservation outreach session at SD Negeri 8 Sanur, engaging 146 students and six teachers. Through storytelling, visual presentations, and interactive discussions, participants learned about coastal ecosystems and the concept of "coral cities," which serve as essential habitats for marine life and provide natural coastal protection.

Students enthusiastically participated in quizzes and group activities designed to reinforce key conservation messages. The program concluded with a puppet show titled *Who's the Blue*, which explored the impacts of plastic pollution on marine environments.

Through these activities, CTC encouraged young people to better understand ocean conservation challenges and inspired them to adopt simple actions that contribute to protecting marine ecosystems for future generations.

## CTC Conducts Green Fins Annual Assessment for Dive Centers in Bali



During this quarter, CTC successfully completed the annual Green Fins assessments for four dive centers in Bali: Legend Diving Lembongan, Legend Diving Penida, Purple Dive Penida, and Gangga Divers at Lotus Bungalows. Conducted in July 2025, these assessments are part of CTC's ongoing efforts to promote sustainable diving practices and support marine ecosystem protection in the region. Green Fins is an initiative which aims to protect marine biodiversity by driving environmentally friendly scuba diving and snorkelling practices.

CTC is pleased to report that all four dive centers that were assessed demonstrated improvements in their Green Fins scores compared to previous assessments. These positive results reflect the operators' continued commitment to reducing their environmental footprint and adopting responsible tourism practices.

A key challenge during this assessment cycle was the limited availability of certified assessors. This underscored the urgent need to expand the pool of trained Green Fins assessors to meet the growing demand for sustainable diving certifications in Indonesia. Despite these limitations, the assessments were completed successfully. The participating dive centers have received updated feedback and tailored recommendations to further enhance their environmental practices. Moving forward, CTC will continue to engage with dive operators in Indonesia to support the implementation of these recommendations and advocate for capacity building initiatives to increase the number of certified Green Fins assessors in the region.



## Strengthening Grassroots Learning in Maluku

On May 27-28, 2025, CTC and six partner organizations convened a workshop in Ambon to establish Rumah Beta Belajar (RBB), a collaborative learning platform designed to strengthen civil society organizations (CSOs) across Maluku Province.

The initiative was co-organized by CTC, Baileo Maluku, Moluccas Coastal Care, EcoNusa, Locally Managed Marine Areas Indonesia, Sahari, and Burung Indonesia. RBB aims to build institutional capacity, encourage inclusive leadership, and support sustainable community development in Maluku's small-island communities.

Participants examined key challenges facing the region, including illegal fishing, ecosystem degradation, and the erosion of customary governance systems. Discussions focused on strengthening collaboration among organizations working in conservation, indigenous rights, and community empowerment.

Over two days, 20 participants co-developed learning modules based on local experiences and emphasized leadership approaches grounded in gender equity, youth participation, and community inclusion. Traditional governance systems, including sasi, kewang, and local regulations, were discussed alongside participatory scientific approaches.

A working group was established to coordinate curriculum development, facilitate communication, and oversee future activities. Participants also agreed to develop a digital learning platform, organize regular knowledge-sharing sessions, and create a repository of best practices.

RBB represents a long-term commitment to fostering collaboration, strengthening local leadership, and promoting community-driven solutions to environmental and social challenges across Maluku's diverse island communities.



## PARTNERSHIPS AND CROSS-CUTTING APPROACHES

### CTC Joins Collaborative Workshop Shapes the Future of Indonesia's Marine Conservation Vision



On April 22-23, 2025, the Indonesia Marine Funders Collaboration (IMFC) facilitated a workshop in Jakarta to align stakeholders on the future direction of Indonesia's Marine Protected Areas (MPAs) and Other Effective Area-Based Conservation Measures (OECMs) under the Vision 2030 and 2045 initiative.

The workshop, co-hosted by the MPA and OECM Consortium and partner organizations including CTC, reviewed progress achieved during the first phase of the project while identifying lessons learned, emerging opportunities, and ongoing challenges.

The second day focused on designing the next implementation phase (2025-2028). Participants discussed strategic priorities, governance arrangements, funding opportunities, and collaborative approaches to achieving Indonesia's long-term marine conservation goals. By the conclusion of the workshop, participants agreed to jointly develop a proposal for the next phase of work.

The event brought together major donors and conservation organizations, including the Packard Foundation, Walton Family Foundation, Rainforest Trust, Ocean5, Turning Tide Foundation, USAID Indonesia, WWF Indonesia, RARE, Konservasi Indonesia, REKAM, Pesisir Lestari, YKAN, WCS Indonesia, LMMA Indonesia, and BRIN.

The workshop highlighted the importance of coordinated action and long-term partnerships in advancing Indonesia's commitment to marine biodiversity conservation. Through collaboration among donors, government agencies, research institutions, and civil society organizations, the initiative supports efforts to achieve the national vision of protecting and effectively managing marine ecosystems through 2045.

### Exploring Coral Resilience from Alor to Komodo with Dr. Rod Salm

From April 4-16, 2025, three CTC team members participated in a 12-day liveaboard expedition from Alor to Komodo aboard The Seven Seas. The journey covered several ecologically significant marine areas, including Komba Volcano Island, Lembata, Maumere, and the northern coast of Flores. A major highlight of the expedition was the opportunity to work alongside Dr. Rod Salm, a pioneer of marine conservation in Indonesia who has studied the country's reefs since the 1970s and helped map Indonesia's early Marine Protected Areas in the 1980s.

Over 34 dives at 24 sites, the team collected coral reef resilience data using 15 indicators developed by Dr. Salm. These indicators assess both a reef's resistance to environmental stress and its ability to recover from disturbance. Observations were compared with Dr. Salm's historical records, providing valuable long-term context.

The expedition enhanced participants' skills in identifying coral recovery patterns, disease prevalence, predator impacts, and other resilience indicators. Species monitored included Crown-of-Thorns starfish and Drupella snails, which can significantly affect reef health. CTC sees strong potential to adapt this methodology into a national coral resilience assessment framework that can support government agencies, MPA managers, researchers, and communities in strengthening reef management and climate adaptation efforts throughout Indonesia.



## CTC Advances Monitoring Evaluation and Learning Framework Development for Strategic Plan 2025-2029

During this quarter, CTC held a series of workshops to refine its Monitoring, Evaluation, and Learning (MEL) Framework, a critical component in developing the Strategic Plan 2025-2029. The series of workshops was funded by a grant from Yayasan Penabulu and led by MDF - CTC's strategic plan consultant. The MEL Framework Workshops revisited key principles such as reviewing criteria for good MEL indicators, and cross-cutting issues to ensure the framework is practical, relevant, and robust. The first sessions in May were attended by members of the Senior Management Team and the second session in June were attended by key staff who will be implementing the MEL framework. The MEL Framework development also clarified CTC's targets for the next five years and provided peer review and feedback on the draft MEL frameworks submitted by each program pillar in CTC's new strategic plan, guiding participants toward necessary refinements and ensuring that all activities are contributing towards CTC's Theory of Change.



## CTC Trainers Achieves Senior-Level Instructor Certification in National Training Program

Nine of CTC's team members have successfully completed the Level 5 Training and Certification for Senior Instructors, held from April 28 to May 2, 2025, at LSP TIKOM in Cirebon. The intensive five-day program, recognized by Indonesia's National Professional Certification Agency (BNSP), focused on advancing professional competencies in training design, delivery, and evaluation.

The course covered a comprehensive set of modules, including training needs analysis, program design, innovative training methods, e-learning strategies, and practical approaches for effective training implementation and evaluation.

All nine participants-Silvianita Timetius, Denny Boy Mochran, Purwanto, Nyoman Suardana, Herni Hastututie, Wienda Ardiyeni, Kasman, Tabitha Rudang, and Hana Wanda Laura-successfully passed the rigorous competency assessments and are now officially certified as Senior-Level 5 Instructors. This achievement marks a significant milestone in CTC's ongoing commitment to professional development and delivering high-quality, standards-based training programs.

This certification enhances CTC's capacity to support learning and capacity-building initiatives across the Coral Triangle region, ensuring that our training programs meet national and international standards of excellence. The newly certified instructors are eager to apply their enhanced skills to further strengthen CTC's education and outreach efforts, empowering partners and stakeholders with effective and impactful learning experiences.



## CTC Participates in Packard Foundation Grant Compliance Training

CTC Finance Manager Nengah Winiarta and Grant Specialist Dewa Ayu Putu Treanika participated in the Packard Foundation Grant Compliance Training held in Jakarta on June 10-11, 2025. The workshop strengthened CTC's capacity to manage donor funding in accordance with international standards of accountability, transparency, and compliance.

The first day featured sessions led by Lingkar Madani and Penabulu Foundation, introducing resources available to Indonesian civil society organizations, including an online knowledge-sharing platform and a micro-grants programme supporting locally managed initiatives. Participants also learned about the Integral Security Service Provider Network, which provides legal, security, research, advocacy, and psychosocial support to environmental and human rights defenders.

The training included discussions on common challenges faced by organizations in grant management and opportunities to strengthen institutional systems.

On the second day, the Packard Foundation team provided a comprehensive overview of U.S. regulations governing international grant-making. Topics included eligible activities, financial restrictions, expenditure responsibilities, and compliance obligations. Participants examined the differences between Equivalency Determination (ED) and Expenditure Responsibility (ER) grants and practiced drafting grant agreements based on real-world scenarios.

The workshop concluded with a legal overview of Indonesian civil society regulations and their implications for donor-funded projects. The training enhanced CTC's ability to effectively manage grants while maintaining compliance with donor and legal requirements, supporting stronger institutional governance and long-term organizational sustainability.



## New Staff and Intern

During this quarter, we welcomed the following new staff members and interns.



**Elok Sasisuci - Program Management Support Coordinator for the Executive Office**

Elok Sasisuci joined CTC in June 2025. She supports CTC's Executive Director and Senior Management Team in coordinating organizational priorities and ensuring programs align with strategic objectives. Her role includes consolidating program portfolios, facilitating cross-team coordination, supporting annual planning processes, and organizing key events such as staff development activities and retreats. She also assists in preparing concept notes, proposals, partner agreements, donor reports, and communication materials. Elok holds a Bachelor of Arts from Udayana University and is passionate about environmental sustainability and gender equality. Before joining CTC, she worked with Planet Partnerships and Interstellar, supporting development, partnership, and community engagement initiatives.



**I Made Dwita Krisnanda - Nusa Penida MPA Project Coordinator**

I Made Dwita Krisnanda (Dekta) joined CTC in May 2025. He supports the management of CTC's Nusa Penida Marine Protected Area (MPA) learning site by strengthening community engagement, stakeholder partnerships, and sustainable marine resource management. His responsibilities include coordinating with local governments, supporting conservation and livelihood programs, facilitating discussions on MPA zoning, coral restoration, and fisheries management, and assisting with field operations and training activities. Dekta earned a Bachelor's degree in Marine Science from Udayana University in 2024. He has experience in coral reef restoration, mangrove carbon research, and community outreach, and is passionate about advancing marine conservation through science, education, and collaboration.



**Elise Gioffredo - Communications Intern**

Elise Gioffredo joined CTC in June 2025. She supported CTC's Communications Team in outreach, content development, and the conceptualization of the Whale Exhibit. Currently taking a gap year from her studies in France, she began her academic journey in mathematics and physics before continuing at Centrale Lyon, a leading engineering school. Her interests include ecology, waste management, and biodiversity conservation. Elise has contributed to environmental communication and community engagement through work with a humanitarian organization and a foundation supporting climate adaptation projects implemented by NGOs. Her experience includes content creation, social media management, event organization, and communication strategies focused on environmental and climate-related issues.

## National Governments in the Asia Pacific Region

01. Coral Triangle Initiative for Coral Reefs, Fisheries and Food Security (CTI-CFF) Regional Secretariat and National Coordinating Committees
02. Ministry of Agriculture and Fisheries, Timor-Leste
03. Center for South China Studies of Ministry Foreign Affairs
04. Department of Marine Parks, Malaysia
05. Partnerships in Environmental Management for the Seas of East Asia (PEMSEA)

## Ministry of Marine Affairs and Fisheries (MMAF) of the Government of Indonesia

01. MMAF Human Resources & Community Development Agency (BPSDM-KP)
02. MMAF DG KP3K, Directorate KKJI
03. MMAF Directorate Marine Biodiversity Conservation Area (KKHL)\*
04. MMAF Fisheries Training Center in Banyuwangi
05. MMAF Fisheries Training Center in Tegal
06. MMAF Fisheries Training Center in Ambon
07. MMAF BPSPL Denpasar
08. MMAF Balai Kawasan Konservasi Perairan Nasional (BKKN) Kupang
09. MMAF Pengawas Sumberdaya Kelautan Pos Banda

## Provincial Governments and Agencies

01. Bali Provincial Government (Dinas Kelautan dan Perikanan)
02. NTT Provincial Government (Dewan Kawasan Konservasi Perairan Nasional - DKKN)
03. Maluku Provincial Government (Bappeda and Dinas Kelautan dan Perikanan)
04. Klungkung District Government (Bupati, Bappeda, Dinas Peternakan- Perikanan dan Kelautan, Dinas Pariwisata)
05. Klungkung Regency Government (Pemerintah Klungkung)
06. Central Maluku District Government (District Planning and Marine-Fisheries Office)
07. Seram Timur District Government (Dinas Kelautan dan Perikanan)
08. Certification Institute for Marine Core Competencies - LSPK (Lembaga Sertifikasi Profesi Kelautan)
09. Pusat Pelatihan Mandiri Kelautan dan Perikanan (P2MKP)
10. Balai Teknologi Industri Kreatif Keramik (BBPT-BTIKK)
11. Balai Pengelolaan Hutan Mangrove Wilayah I

## Non Government Organizations

01. International Coral Reef Initiative (ICRI)
02. Global Sustainable Tourism Council (GSTC)
03. International Union for Conservation of Nature (IUCN)
04. The Nature Conservancy (TNC)
05. World Wildlife Fund (WWF)
06. Conservation International (CI)
07. RARE Conservation
08. Conservation Strategic Fund (CSF)
09. Pusat Pendidikan Lingkungan Hidup (PPLH) Bali
10. Yayasan Bahtera Nusantara - Bali
11. Yayasan Nusa Wisata, Nusa Penida
12. Friends of National Park Foundation - Nusa Penida
13. Yayasan Warisan Budaya Banda Naira - Kepulauan Banda
14. Aquatic Alliance Foundation
15. Yayasan Masyarakat dan Perikanan Indonesia (MDPI)
16. Mission Blue
17. Plastic Pollution Coalition
18. Reef World Foundation
19. Environmental Defense Fund (EDF)
20. Starling Resources
21. Oceanic Society
22. Lembaga Partisipasi Pembangunan Masyarakat (LPPM)
23. eL SiL Kie Raha
24. Yayasan Baileq
25. Role Foundation
26. Australian Volunteers International (AVI)
27. Studio Gelombang
28. Seattle Aquarium
29. Mars Sustainable Solutions

## Academic Institutions

01. Australian Tropical Marine Alliance (ATMA)
02. Murdoch University - Australia
03. Georgia University - USA
04. Wageningen University - Netherlands
05. Western University of Australia
06. Victoria Shanghai Academy - Hongkong
07. Indonesian Institute for Science - LIPI
08. Institut Pertanian Bogor - IPB
09. Brawijaya University - UNIBRAW

## Private/Corporates/Agencies

01. World Ocean Council
02. Young Presidents Organization
03. National Geographic Society
04. Asian Geographic Magazines Pte Ltd
05. The Body Shop Indonesia
06. Jenggala
07. Grand Luley Resort
08. Kummara
09. GummyBox
10. OceanBellz
11. PADI
12. Hotels in Bali (Hard Rock Hotel Bali, Fairmont, Mercure, Sudamala, Prama, Sanur Paradise, Tandjung Sari)
13. Dive Operators Community Komodo (DOCK)
14. GAHAWISRI Bali
15. GAHAWISRI Maluku
16. Smiling Tours
17. Buffalo Tours
18. Tierra Mar
19. Sustainable Solutions
20. Studio JvG

## Community Based Organizations (CBOs)

### Bali & Nusa Penida

01. Satya Posana Nusa
02. Celagi Buana Putra
03. Majelis Alit
04. Forum Krama Muda
05. Mangrove Tour Jungut Batu
06. Forum Petani Rumput Laut
07. Forum Nelayan
08. Karang Taruna Sanur Kajah
09. Yayasan Pembangunan Sanur
10. Kelompok Nuansa Pulau

### Donors

01. SymAsia Foundation
02. Rainbow Foundation
03. David and Lucile Packard
04. Margaret A. Cargill Philanthropies
05. Walton Family Foundation
06. Critical Ecosystems Partnership Fund (CEPF)
07. Waterloo Foundation
08. National Geographic

10. Udayana University - UNUD
11. Hasanudin University - UNHAS
12. Diponegoro University - UNDIP
13. Pattimura University - UNPATTI
14. University Warmadewa in Bali
15. Sekolah Tinggi Perikanan - STP
16. Universitas Pendidikan Ganesha Singaraja - UNDIKSA
17. University of Khairun
18. Sekolah Tinggi Perikanan Hatta Syahrir
19. University of Darussalam

### Bali and Nusa Penida

01. Lembongan Marine Association
02. Nusa Lembongan World Diving
03. Lembongan Dive Center
04. Lembongan Dive Operator Association
05. Blue Corner Dive Center
06. Big Fish Dive Center
07. Two Fish Dive Center
08. Bali Hai Cruise
09. Crystal Dive Center
10. All4diving
11. Ena Dive Center Marine Adventures
12. LivingSeas
13. Bali Diving Academy
14. Ceningan Divers Resort
15. Reef Seen Resort

### Maluku and North Maluku

01. Blue Motion Dive Center
02. Mahu Lodge
03. Pari Dive

### Banda

01. Kelompok Konservasi Masyarakat Pulau Ay
02. Kelompok Konservasi Masyarakat Pulau Rhun
03. Kelompok Konservasi Masyarakat Pulau Hatta
04. Kelompok Kreatif Anak Banda (KKAB)

### Lease, Sula and Buano Islands

01. Moluccas Coastal Care (MCC)
02. Happy Green Islands (HGI)
03. Klasis Gereja Protestan Maluku
04. DPD Komite Nasional Pemuda Indonesia (KNPI)

09. Hard Rock Hotel Bali
10. USAID Sustainable Ecosystems Advanced (SEA) Project
11. USDDI (United States Department of Interior)
12. Australian Government (Department of Environment & Energy)
13. AusAid (Australian Consulate-General Bali)
14. UN Environment Programme
15. Arafura and Timor Seas Ecosystem Approach (ATSEA)
16. Bloomberg Philanthropies





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